

64-5420

2 AUG 1964

Lt. General Joseph F. Carroll, USAF
 Director, Defense Intelligence Agency
 Washington 25, D. C.

Dear Joe:

I have been informed that [redacted]
 has recently been reassigned from your command. Our people
 who have worked with Colonel [redacted] consider him an outstanding
 officer who is objective, extremely cooperative, yet
 strong-minded and effective in getting things accomplished.

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As co-chairman of the CIA/DIA Panel on the Soviet ground force, Colonel [redacted] was instrumental in achieving a unique working relationship between our two agencies. His understanding of the Soviet military environment gained through study and his experience as an attache in the USSR contributed much to the work of the Panel. Most important, however, were his immediate grasp of the intellectual problems facing the Panel, his ability to transmit this understanding to others in DIA, and his perseverance in pursuing the implementation of new research methods for military intelligence problems.

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I believe Colonel [redacted] accomplishments deserve special recognition and therefore, wish to commend him for his exemplary performance. I am also sending a copy of this letter to the Commandant of the Marine Corps.

Faithfully yours,

Marshall S. Carter
 Lieutenant General, USA
 Deputy Director

cc: The Commandant
 United States Marine Corps

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| TO | NAME AND ADDRESS | DATE | INITIALS |
|----|---------------------|--------------|----------------|
| 1 | AD/RR | 2 July | |
| 2 | DD/I <i>Concur.</i> | 31 July | |
| 3 | Executive Director | 3 Aug | |
| 4 | DDCI | | |
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Remarks:

It is impossible to state clearly in this letter the single most important element with respect to [redacted] contribution to the work of the CIA/DIA Panel: his perseverance, or better courage, in partially overcoming the firm resistance of certain middle-level supervisors in DIA to admit that some of the past military estimates of ground force order of battle may have been wrong and to institute new methods of estimating which are more consistent with the evidential base now available. As instructed by General Carroll,

[redacted] unlike many in DIA, did not "fight the problem" but did all he could to encourage the lower-level supervisors and analysts to get the job done objectively.

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| FROM: NAME, ADDRESS AND PHONE NO. | DATE |
|-----------------------------------|---------|
| [redacted] | 30/7/64 |

Edward W. Proctor, CH/MRA - 3-F-43 Hdq.

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